

# Natural Gas Supply Contracts—Looking Back Over The Years

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#### American Gas Association

- National, nonprofit trade association serving the interests of 195 investor-owned and municipal natural gas utilities
- ◆ Actively advocates for natural gas utilities in Congress, before the Executive Branch of the Federal Government, and before the Federal Energy Regulatory Commission
- Does not represent the interests of natural gas producers or interstate natural gas pipelines





#### American Gas Association Issues

- ◆Supply, demand, and prices
- Infrastructure to meet demand
- Assistance to low-income consumers
- Energy efficiency
- ◆New technologies





### NATURAL GAS REGULATION MILESTONES

- **† NATURAL GAS ACT OF 1938**
- **† PHILLIPS DECISION**
- **† NATURAL GAS POLICY ACT OF 1978**
- **†** FERC ORDER NOS. 380/436/500/528
- NATURAL GAS WELLHEAD DECONTROL ACT
- † FERC ORDER NOS. 636/637





#### **DEVELOPMENTS PRIOR TO 1938**

- Discovery of Natural Gas
- Manufactured Gas

- Early Pipelines
- Commerce Clause Cases





#### NATURAL GAS ACT OF 1938

- ◆Section 1: jurisdiction over interstate transportation and sale of gas for resale
- Section 3: import and export federally regulated
- Sections 4 and 5: rates and charges federally regulated
- Section 7: construction and operation federally regulate



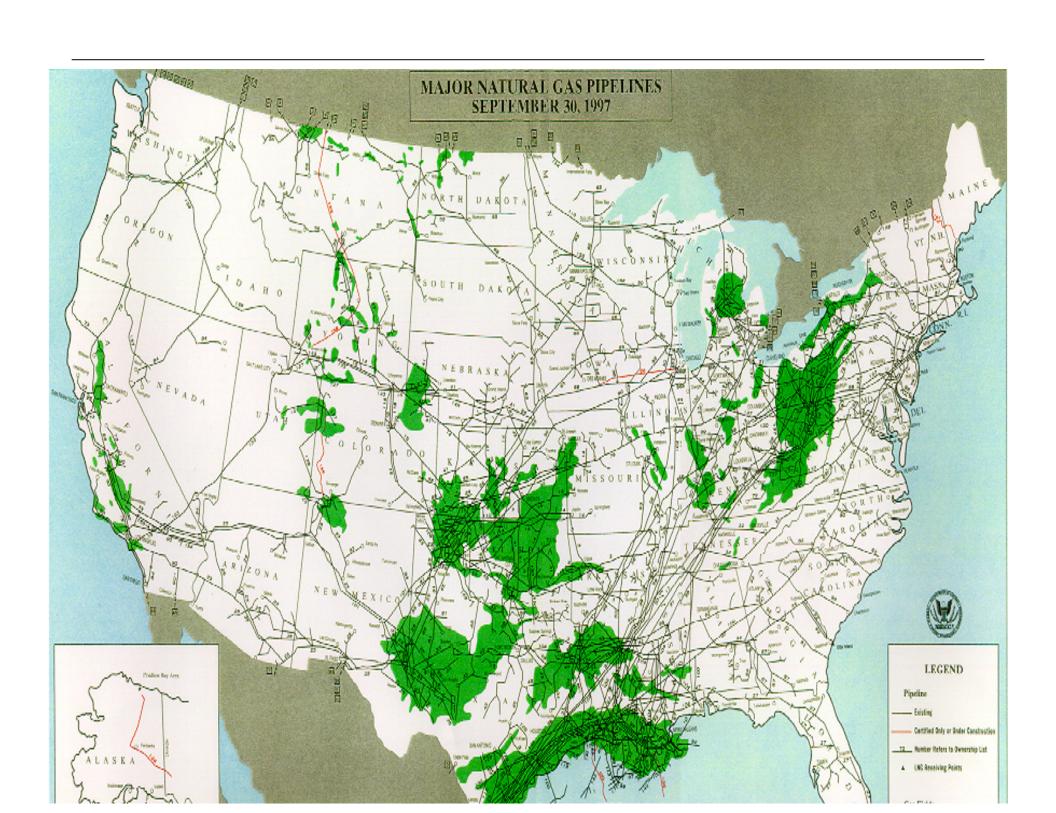


#### **PHILLIPS DECISION**

- ◆Decided by the U.S. Supreme Court in 1954
- ◆ Concluded that independent producers selling gas into the interstate market were "natural gas companies" subject to federal jurisdiction under the Natural Gas Act
- ◆Effectively placed production destined for the interstate market under Federal Power Commission jurisdiction







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#### The Contractual Paradigm

- Interstate pipelines the exclusive merchants and transporters of natural gas
- Sales and transportation rates established by FPC/FERC
- PFPC required to certificate all interstate sales of natural gas
- Dominant pattern was dedication of gas to interstate market, twenty-year or life-of-reserves contract with pipeline
- Dundled sales agreements with customers were typically twenty years in length



#### Federal Regulation Led To Shortages

- † Cost-of-service price regulation led to gas being priced below market value
- Cost-of-service price regulation led to inadequate incentives for exploration and production
- † The result was shortages in the 1960's and 1970's



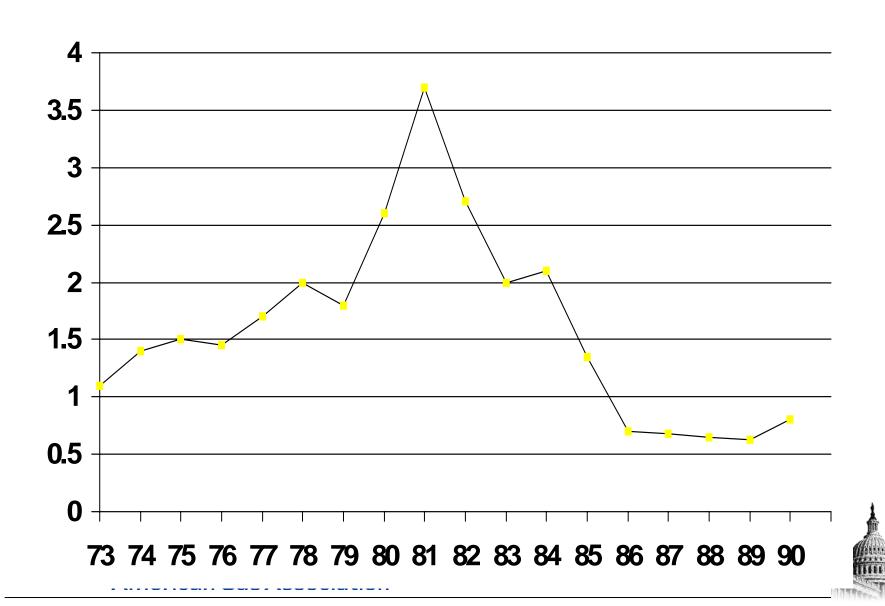


#### **Natural Gas Policy Act of 1978**

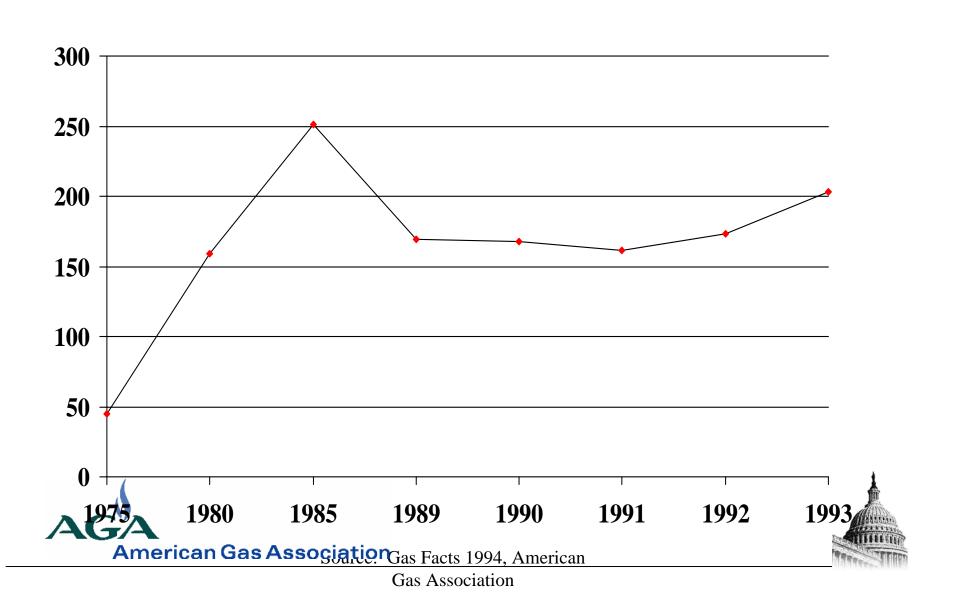
- ◆ Section 102: New Natural Gas and Certain Natural Gas Produced from the Outer Continental Shelf
- **♦ Section 103:** New, Onshore Production Wells
- ◆ Section 104: Natural Gas Dedicated to Interstate Commerce ("Old Gas")
- ◆ Section 105: Sales Under Existing Intrastate Contracts
- ◆ Section 106: Sales Under Rollover Contracts ("Old Gas")
- **♦ Section 107:** High-Cost Natural Gas
- ◆ Section 108: Stripper Well Natural Gas
- **♦ Section 109:** Other Categories of Natural Gas



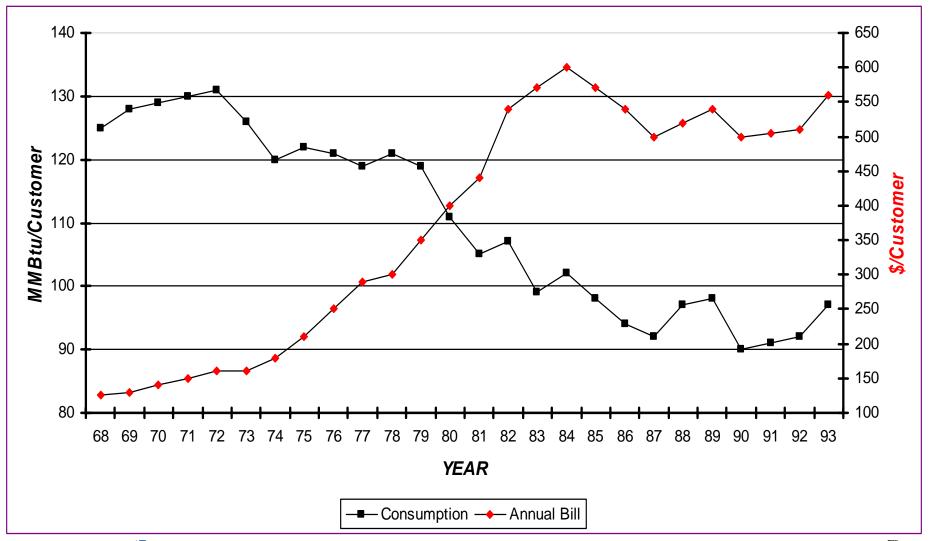
#### ANNUAL AVERAGE ONSHORE RIG COUNT



#### AVERAGE WELLHEAD PRICES OF NATURAL GAS 1975 - 1992

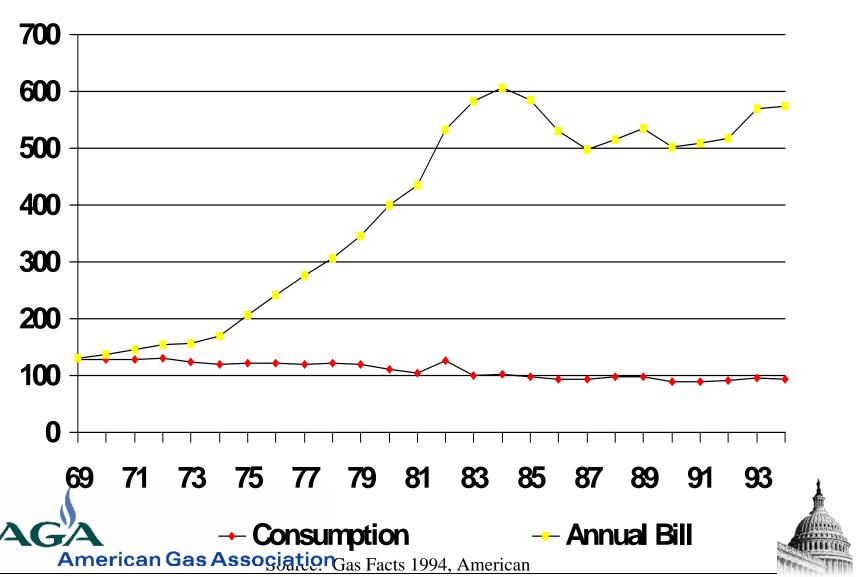


#### AVERAGE RESIDENTIAL CONSUMPTION 1968 - 1993

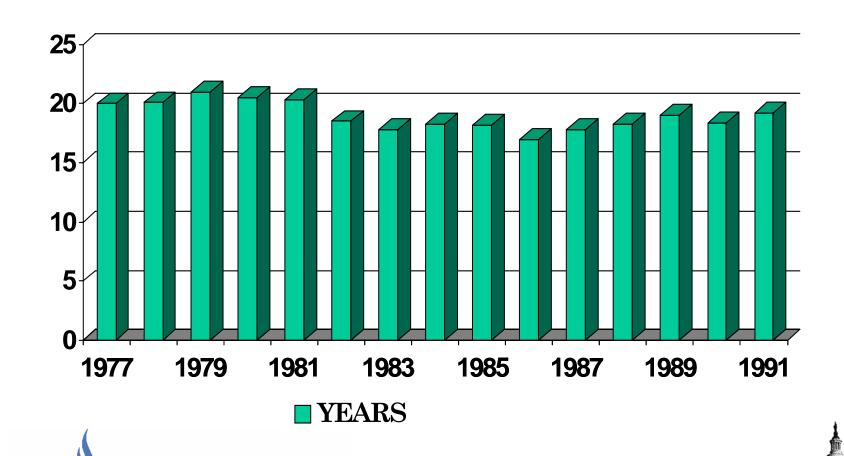




#### Average Residential Consumption 1969 - 1994



#### United States Gas Consumption 1977 – 1991 (Millions of Cubic Feet)



#### **ORDER NO. 380**

- Prohibited the recovery of gas costs and other variable costs through pipeline minimum commodity bills
- ◆ Rationale:
  - ✓ Pipeline should not recover costs it had not incurred
  - Minimum commodity bills could thwart competition
- Resulted in some competition between pipelines for sales





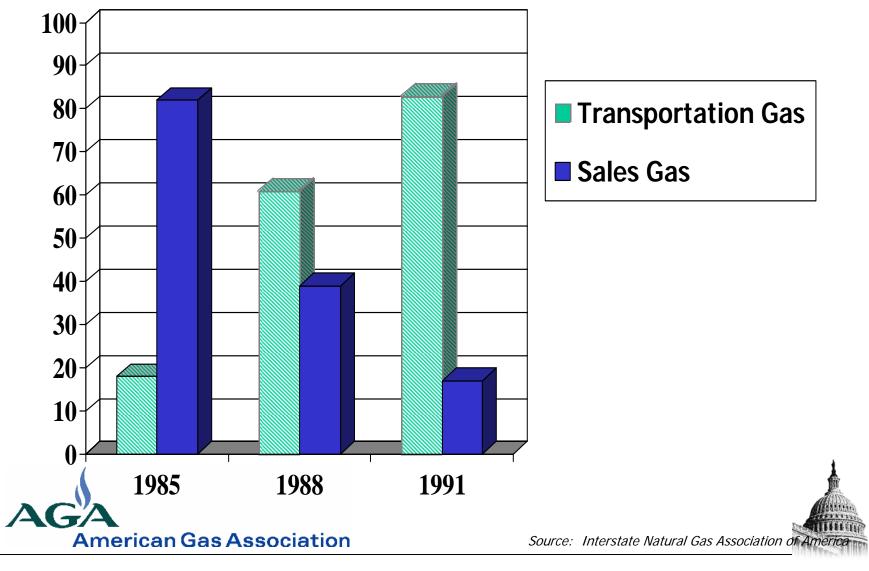
#### ORDER NO. 436

- Permitted pipelines to obtain "blanket" certificates
- Blanket certificates permitted transportation without advance FERC approval
- Required pipelines to transport for all seeking service on a first-come, first-serve basis--i.e., "open-access" transportation
- Permitted pipelines to discount transportation rates
- Did not address take-or-pay problem





### U.S. PIPELINE THROUGHPUT IN PERCENTAGE



#### **ADD-ON PRICING**

#### WELLHEAD MAXIMUM LAWFUL PRICE

+

PIPELINE MARGIN

+

DISTRIBUTOR MARGIN

**BURNERTIP PRICE** 





#### NETBACK PRICING

Competitive Fuel Price at the Burnertip

Less: Distributor Transportation Charge

Less: Pipeline Transportation Charge

Equals: Wellhead Price





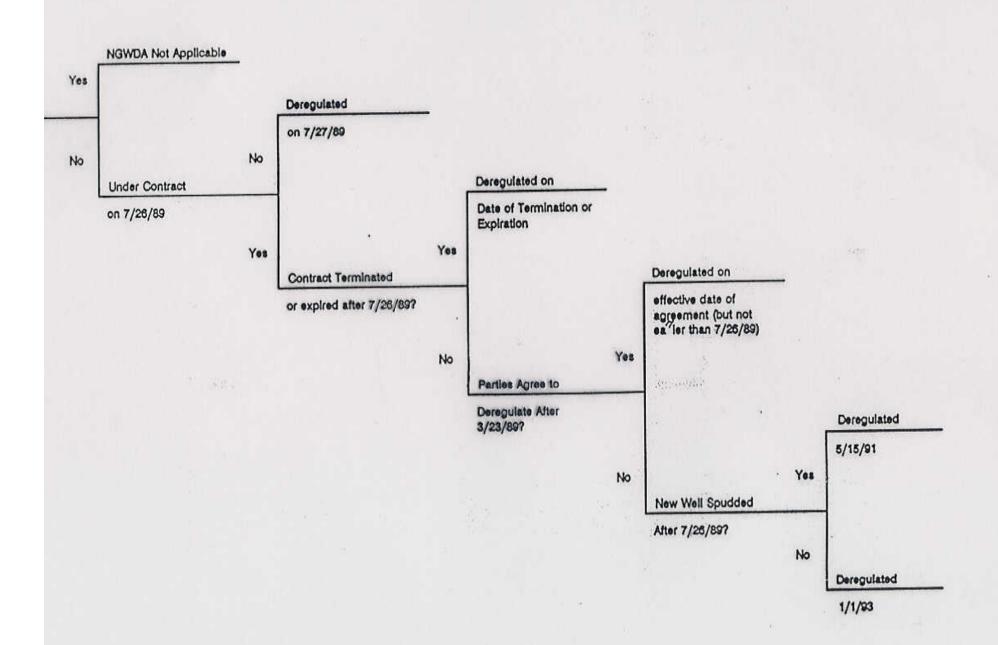
#### ORDER NO. 500

- ♦ Required producers utilizing open-access transportation on pipelines to give take-or-pay credit for volumes transported
- **→** Take-or-pay buyout and buydown passthrough mechanism:
  - ✓ Commodity surcharge <u>OR</u>
  - **✓** Direct Bill:
    - Pipeline Absorbs half of costs
    - Pipeline "direct bills" half of costs
    - ➤ Direct bill based on "purchase-deficiency" method
    - ➤ Unsuccessful customer prudence challenge results in paying 100% of costs rather than 50% of costs <u>OR</u>
  - ✓ Combination of commodity surcharge and direct bill





#### N G W D A Deregulation Schedule



#### ORDER NO. 636

- ◆ Continuation of Order No. 436 process
- Required "unbundling" of sales and transportation functions
- Moved point of sale for pipeline sales gas upstream from city gate toward wellhead
- Permitted pipelines to engage in free price competition with unregulated gas merchants as to sales of gas
- ◆ Permitted pipelines to pass "transition costs" of complying with Order No. 636 on to their customers





# ORDER NO. 636 (continued)

- ◆ Required uniform pipeline rate design-straight fixed-variable--in which all pipeline fixed costs are collected through the monthly demand or reservation charges
- ◆ Permitted holders of firm pipeline transportation capacity to resell that capacity through capacity release procedure

#### ORDER NO. 636 TRANSITION COSTS

- ◆ Unrecovered balances in purchased-gas accounts: remaining uncollected gas costs upon termination of PGA
- Collected by direct bill from former bundled sales customers
- ◆ Gas-supply realignment costs: reformation or termination of gas-purchase contracts attributable to Order No. 636
- ◆ 100% of these costs can be recovered by a negotiated exit fee or surcharge on open-access transportation

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#### ORDER NO. 636 TRANSITION COSTS

(continued)

- Stranded costs: costs associated with assets used in traditional sales service that are no longer necessary, e.g., upstream pipeline capacity
- Recovered through future Section 4 rate case
- New facility costs: e.g., electronic bulletin board improvements, improved metering telemetry, etc. to implement Order No. 636
- → Recovered through future Section 4 rate case





#### Order No. 637

- ◆ Capacity Release Price Cap Waived
- Differentiated Peak and Off-peak Rates
- ◆ Term-Differentiated Rates
- Scheduling Equality
- ◆ Segmentation of Primary and Secondary Services
- Parking and Lending Services
- Minimize OFO's
- Minimize Shipper Penalties and Credit Penalties to Customers
- Same Data for Firm and IT as for Capacity-Release Transactions
- ◆ Restricted ROFR Created by Order No. 636



- ◆No longer first sales to pipelines
- No longer bundled sales to local distribution companies





- A long-term contract is one year rather than twenty years
- ◆Sales can be made at the wellhead, a market hub, or the citygate
- ◆More than thirty market hubs exist





- Natural gas can be purchased for an hour or ten years and any term in between
- ◆ Natural gas can be purchased at a market (index) price or a fixed price
- ◆ Financial products can be combined with the gas supply contract
- Gas can be bought on a futures basis on a bilateral or exchange transaction basis





- Contracts can be sculpted as to:
  - ✓ Pricing mechanism
  - ✓ Risk attributes
  - ✓ Term
  - ✓ Delivery point
  - ✓ Seasonality
- ◆Gas supply contracts today are the antithesis of the one-size-fits-all paradigm prior to the 1990's



### Why the Total Transformation of Natural Gas Supply Contracts?

- Congressional and FERC action to bring competitive forces to bear in natural gas supply and transmission markets
- Government actions unleashed competitive forces
- The genie cannot be put back in the bottle





### Why The Shortening of Contract Terms?

- ◆Order No. 636 to a significant extent pushed the merchant function downstream to LDC's, with an increase in regulatory risk
- ◆This spurred the growth of sales intermediaries—marketers
- Marketers offered an ever-widening array of products





### Why The Shortening of Contract Terms?

- LDC's now purchase about half the nation's retail gas
- End users purchase most of the rest
- End users have not been accustomed to twenty-year contracts





### Why The Shortening of Contract Terms?

- The regulatory risk-reward asymmetry
- ◆The retail choice conundrum
- The shortening of planning horizons of local distribution companies
- The perceived lack of advantage in long-term contracts
- The market forces unleashed by federal and state regulators have led to a market decision on contract term

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#### Questions?

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#### Thank You!

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